

### **HSGM.Uni.Lu - Research Domains**

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1.

BUSINESS & HUMAN RIGHTS

4.

FINANCING THE FIGHT AGAINST CLIMATE CHANGE

7

GREEN SUPPLY CHAINS

10.

RULE OF LAW & DEVELOPMENT COOPERATION 2.

DEVELOPMENT ECONOMICS & DEVELOPMENT FINANCE

**5**.

CLEAN ENERGY & CLIMATE-NEUTRAL ECONOMY

8.

GREEN ACCOUNTING

11.

SUSTAINABLE GOVERNANCE STRUCTURES IN EUROPE 3.

FINANCIAL INCLUSION

6.

GENDER, INEQUALITY AND CONFLICTS

9.

MIGRATION

12.

SUSTAINABLE FINANCE

### **Topic of Today**



- Analysis of <u>EU</u>SF Strategy, Green Deal and Implementation
- Focus on Asset Managers and Asset Owners (not banks)
- Develop recommendations on how to best regulate SF in light of present data and constraints

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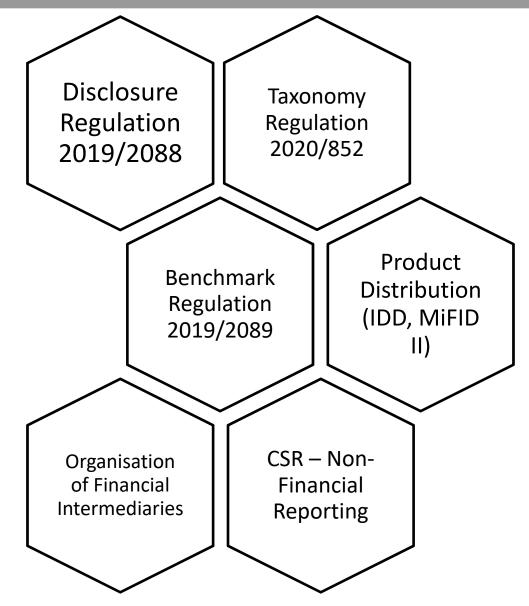


I. SFAP 2018

### SFAP 2018 – six core initiatives







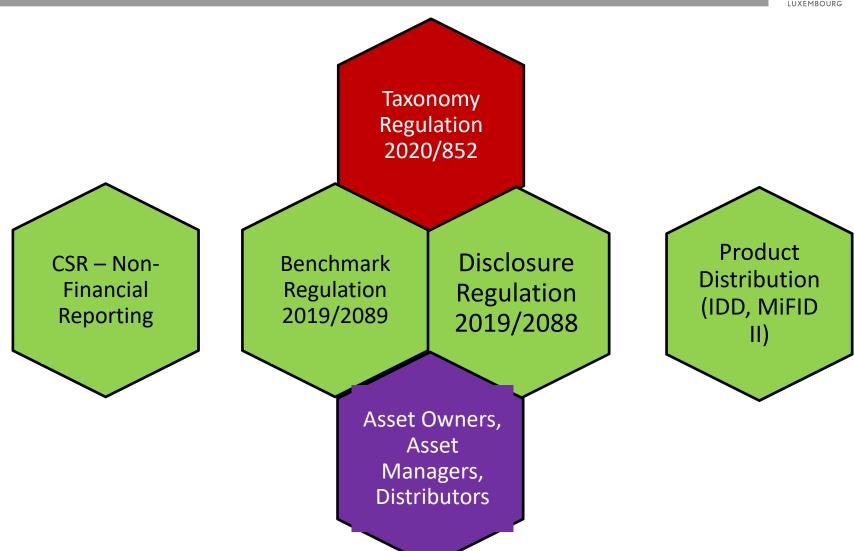
### **Tackling the issues**

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What is sustainable? (terminology) Who is sustainable? Acting sustainably





# Sustainability as defined by the European Commission (Art 3 of the EU Sustainability Taxonomy Regulation)

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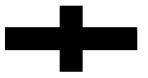


<u>Substantial contribution</u> to one environmental objectives (e. carbon neutrality, biodiversity etc. - all defined by the Taxonomy Regulation)



**Economics** 

Does not significant harm (DNSH) to other environmental objectives



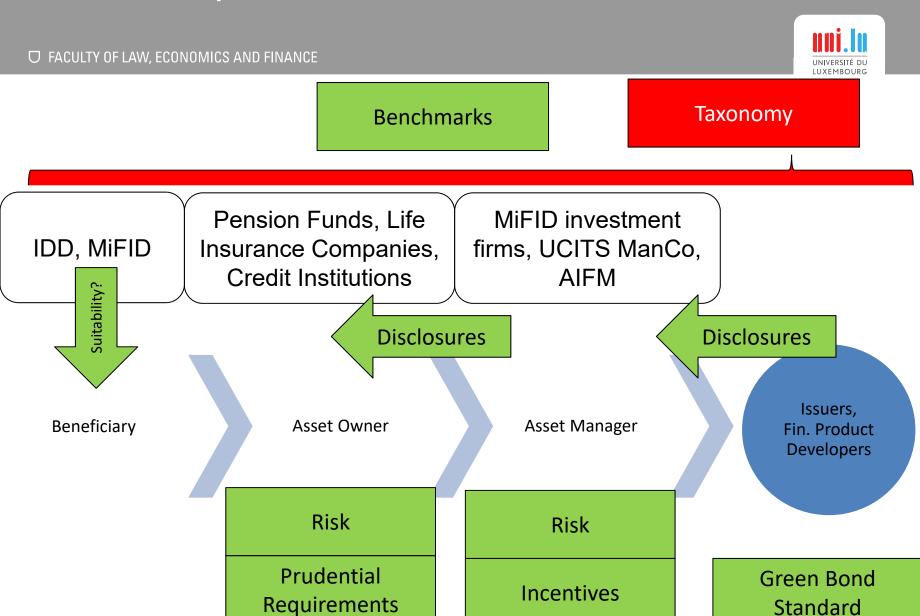
Law

Compliance with Minimum Legal Safeguards (Art. 18 Taxonomy Regulation)

OECD Guidelines for Multinational Enterprises (supply chain, liability etc.) UN Principles for Business and Human Rights

UN&ILO Minimum Labour Laws, work safety, Social Insurance

### Disclosure Requirements across the FS Value Chain



### **Potential Impact of SFAP**



- Clarifying terminology
- Ensuring comparability
- Rendering sustainable finance the new normal
- Questions marks on organization (to be continued)
- ⇒ *Nudging* towards sustainability
- ⇒ Not: mandating sustainability

### Organizational Requirements

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- Distribution: integrate ESG into« suitability test » on behalf of clients
- Organisation: remuneration?
- Operations: consider ESG risks in daily operations; adjust fiduciary duties (not: always invest sustainable!)
- Risk Management: Consider (very) long-term impact
- « Suitability » for distribution, investments?

Asset Owners,
Asset
Managers,
Distributors

not implemented



II. SF Strategy 2021: What is to come?

### The EU's New Green Deal



- (even) more capital
- Public-private partnerships
- Additional EU programmes
- From high to super-high on the agenda
- Enhanced speed
- New Sustainable Finance Agenda consultation March 2020 onwards

### AIFMD II review – consultation of 23 Oct 2020



- KPMG report more or less silent on SF
- COM AIFMD II review: considering renewed SF agenda
- AIFMR Regulatory Reporting template (62.1): If more detailed portfolio reporting? more details on sustainability-related information, e.g. risk exposure and/or impacts? E.g. sustainability-related data, in particular on exposure to climate and environmental risks, including physical and transition risks (e.g. shares of assets for which sustainability risks are assessed; types and magnitudes of risks; forward-looking, scenario-based data)

### AIFMD II review – consultation of 23 Oct 2020

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- Full section on ESG/ sustainability (p. 77 et seq.)
  - Question 94. The EU Taxonomy Regulation 2020/852 provides a framework for identifying economic activities that are in fact sustainable in order to establish a common understanding for market participants and prevent green-washing. To qualify as sustainable, an activity needs to make a substantial contribution to one of six environmental objectives, do no significant harm to any of the other five, and meet certain social minimum standards. In your view, should the EU Taxonomy play a role when AIFMs are making investment decisions, in particular regarding sustainability factors?
  - Question 95. Should other sustainability-related requirements or international principles beyond those laid down in Regulation (EU) 2020/852 be considered by AIFMs when making investment decisions?

⇒ From nudging to mandatory?

### April 2021 Package (com/2021/188 final)

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- Implementing the Taxonomy: L2 on climate etc. => green
- How to treat "non-Taxonomy-Green investments?" Transition techologies?
- CSR Disclosure Directive: expand scope, streamline details, enhance certainty, cover SMEs
- adapting rules on fiduciary duties, best interests of investors/the prudent person rule, risk management and internal structures and processes in sectorial rules to directly require them to consider and integrate adverse impacts of investment decisions on sustainability (negative externalities)

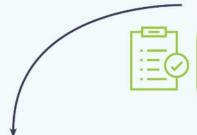
⇒ From nudging to mandatory?

### Renewed SF Agenda (July 2021)

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#### 2018: THE FOUNDATIONS OF THE EU SUSTAINABLE FINANCE FRAMEWORK



#### 1. EU TAXONOMY

A common classification of economic activities substantially contributing to environmental objectives, using science-based criteria.

 Taxonomy Regulation: adopted on 18 June 2020



#### 2. DISCLOSURES

Comprehensive disclosure regime for both nonfinancial and financial institutions to provide investors with the information necessary to make sustainable investment choices.

- Sustainable Finance Disclosure Regulation (SFDR) applies since March 2021
- Corporate Sustainibility Reporting Directive (CSRD) proposed by the Commission in April 2021
- Sustainability preferences: adopted by the Commission in April 2021



#### 3. TOOLS

Broad toolbox for companies, market participants and financial intermediaries to develop sustainable investment solutions, while preventing green washing.

- EU Climate Benchmarks Regulation applies since April 2020
- Standard for European green bonds (EuGB), proposed by the Commission today

### Renewed SF Agenda (July 2021)

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# FINANCING THE TRANSITION TO SUSTAINABILITY

This strategy provides the tools and policies to enable economic actors across the economy to finance their transition plans and to reach climate and broader environmental goals, whatever their starting point.



#### **INCLUSIVENESS**

This strategy caters for the needs of, and provides opportunities to individuals and small and medium companies to have greater access to sustainable finance.



# FINANCIAL SECTOR RESILIENCE AND CONTRIBUTION

This strategy sets out how the financial sectoritself can contribute to meet Green Deal targets, while also becoming more resilient and combatting greenwashing.



#### **GLOBAL AMBITION**

This strategy sets out how to promote an international consensus for an ambitious global sustainable finance agenda.



### Renewed SF Agenda (July 2021)

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- Reflecting sustainability risks in reporting standards, accounting
- Improving transparency of credit ratings and rating outlooks
- Identifying and managing sustainability risks by banks and insurers (CRD/CRR, Solvency II)
- Managing sustainability risks at system level

### Accelerating the contribution of FS to transition efforts

- Improving science-based target setting, disclosure and monitoring of the financial sector's commitments
- Clarifying the fiduciary duties and stewardship rules of investors to reflect the financial sector's contribution to Green Deal targets
- improving availability, integrity, transparency of ESG research, ratings
- Addressing greenwashing
- Monitoring transition

⇒From nudging to mandatory?



IV. The State of Ignorance

### IV. State of Ignorance



- Lack of Experts' Consensus
- Lack of Certain Data Sustainability Finance
- Lack of Consistent Application
- ⇒ As of now Zero data on Taxonomy, Benchmark results
- ⇒ Regulators regulate in the Dark

### 1. Lack of Expert Consensus



- No widely acceptable models on key issues (eg « greenium »
- Huge variety in results
- ⇒ Further work necessary

### 2. DATA



- Right now we do not know how sustainability impacts on profitability
- Frankfurt School UCITS study (2020): 28 out of 101 « green » UCITS did not disclose sufficient data; cash flows of the remainder often currently not uniformly classified by taxonomy
- ⇒ Not even speak about traditional UCITS
- ⇒ Further work necessary
- ⇒ Standing the test of reality
- ⇒ Data collection rapidly increasing, yet: analysis, valuation takes time!

### 2. DATA

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TR Disclosure rules mostly not in force

SFDR Level 1 published in EU Official Journal end 2019

#### SFDR first implementation date

#### 10 March 2021

- Product disclosures for both funds and mandates
- Policies

#### Additional application dates

#### 30 June 2021 - 31 December 2022

- Policies
- Principal adverse impact indicators

Other
Taxonomy
factors?
(biodiversity
etc.)

Level 2 delay communicated beginning of October 2020 ESAs final report with draft level 2 (RTS) communicated 4 February 2021

1 January 2022 expected adherence date

Taxonomy climate change disclosures only!

2022+

### Main takeaways from 10+ ESMA statements

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- General concerns about the lack of a "clear and appropriate taxonomy and labels" on ESG terms at the time investment firms, institutional investors and assets managers are requested to disclose how they integrate sustainability risks in the investment decision-making process or advisory process
- importance of proportionality to allow a smooth sustainability transition to smaller firms
- Adoption of a principle-based approach.

⇒ A message of caution

### Main takeaways from 10+ ESMA statements



- Data is key => single EU data platform covering both financial and ESG information
- Sound risk management
- Ensure investors and consumers have access to SF products safely and transparently
- Supervisory convergence

### 3. Inconsistent Application



- Complex legislation adopted in 2019 and 2020
- Too much, too fast
- What it takes:
  - (1) integration of new standards in IFRS, GAAP,
  - (2) **reporting entities** expertise, software tools
  - (3) information intermediaries (including benchmark providers) expertise, scoring methodology, software tools
  - (4) Financial intermediaries expertise for investment decisions, risk management, software tools
  - (5) **supervisors** expertise for supervisory guidelines, develop and implement data-driven supervisory tools, hire qualified and skilled staff for rigid enforcement
- ⇒Development of best practices take time, experimentation, experience

### 4. Regulatory Risks of the Dark



- Investor protection
  - The unfulfilled promise of the Greenium?
  - Harming the "Green-biased folks"?
- Systemic Risk
  - Large-scale capital misallocation
- Sustainability Risk
  - Delaying the sustainability transformation
  - Undermining societal report
- ⇒Avoid unwanted effects of premature regulation
  - Regulators to apply humility



V. Principles for Regulating in the Dark

### 1. Sustainable Intermediary Set-up



- a) Fitness & Properness
  - (-) Sustainability Officer (like in UK Senior Managers Regime), since sustainability is **the new normal** and impacts on all sectors
  - (+) Firm-wide coaching and training
- b) Governance
  - (-) perceived short-termism addressed through SRD II and EU environmental and supply chain legislation in the making; wait for analysis => 5 years
- c) Remuneration
  - (-) Too complex for regulating in the Dark; analysis => 5 years
- ⇒ Enhance «test-and-learn» rather than mandatory rules

### 2. Sustainable Operating Business



- a) Investment and risk policies depend on data and model progress
- b) Transformation to create model risk (« transition risk »)
- ⇒ Enhance «test-and-learn» rather than mandatory rules

### 3. Sustainability-oriented Prudential Requirements?



- Prudential requirements extremely difficult to write and apply
  - ⇒ Lack of sustainability-oriented data
  - ⇒ Avoid detailed CRR style rules across the FS sector
- «Tragedy of the Horizon» [Carney, 2015]
  - ⇒ Costs today, benefits accrued to future generations
- «Tragedy of Uncertainty»
  - ⇒ Uncertainty as to whether <u>adopted</u> regulation results in benefits; while costs are certain, and if so <u>which</u> regulation works.
  - ⇒ Macro vs Micro Perspective
    - ⇒ Enhance «test-and-learn» rather than mandatory rules

### 3. Sustainability-oriented Prudential Requirements?



- Risk-based approach: institute-specific analysis =>
  eg. CRR Pillar 2/3 based on Own Risk Assesments [ICAAP Internal
  Capital Adequacy Assessment Process]
- Suitable for certain institutes
  - May work better <u>if</u> Taxonomy works
  - ⇒ Learning curve re risk modelling, data reliability etc.
- ⇒ Enhance «test-and-learn» rather than mandatory rules

### 4. The right regulatory order



- 1) Implement taxonomy across sectors
- 2) Ensure reporting based on taxonomy
- 3) Collect data (and ensure data platforms, comparability etc.)
- 4) Assess data with some representative time series
- 5) Draft rules & standards on the organization of intermediaries
- 6) Review whether shift from nudging to mandatory > costs.

### 5. How to regulate SF in the Dark?



- Building expertise
- Consistent application of multiple adopted rules (guidelines, communication, enforcement) rather than issuing new rules
- Retain openness to innovation: Sandboxes, Waivers, Innovation Hubs
   Look at FinTech & RegTech sector

### 5. How to regulate SF in the Dark?



- Regulatory instruments?
  - ⇒ Code-style / comply or explain approaches
  - ⇒ Emphasis on risk modelling, test-and-learn approaches (« Sandbox »)
  - ⇒ open standards > rules
- «Test-and-learn»
  - ⇒Investors, intermediaries, regulators to experiment and learn
  - ⇒ FinTech-style Sandbox / innovation Hub Approach to SF disclosures, risk, governance and remuneration models,



# Conclusion & Thesis

### Conclusion



- Sustainable Finance is of paramount importance.
- Taxonomy and SFAP 2018: comparability, disclosure. Good.
- Nudging approach of SFAP I ambitious, not yet absorbed.
- Current state; lack of data, consensus, inconsistent application
- From nudging to mandatory? Potential domino effect more and more legislation builds now on the taxonomy: IFRS, NFRS EFRAG guidelines etc. High risk regulatory strategy
- Mitigate risk of regulatory failure (avoid « one size fits all »)
  - ⇒ Intermediary-specific risk approaches
  - ⇒ «wait and see» : highly successful in FinTech sector (China!)
  - ⇒ «Test-and-learn» : « Sustainability Sandbox »

# ZETZSCHE & ANKER-SØRENSEN, REGULATING SUSTAINABLE FINANCE IN THE DARK, www.ssrn.com/abstract=3871677

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# INTERNATIONAL BANKING AND FINANCE LAW SERIES The Alternative Investment Fund Managers Directive Edited by Dirk Zetzsche **ISBN** 9789403509105 (with chapters on sustainable funds, digital asset funds) (\*) Wolters Kluwer

# Thank you!

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