



CGAP Working Paper





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To download the paper, click <u>here</u>.



Summary

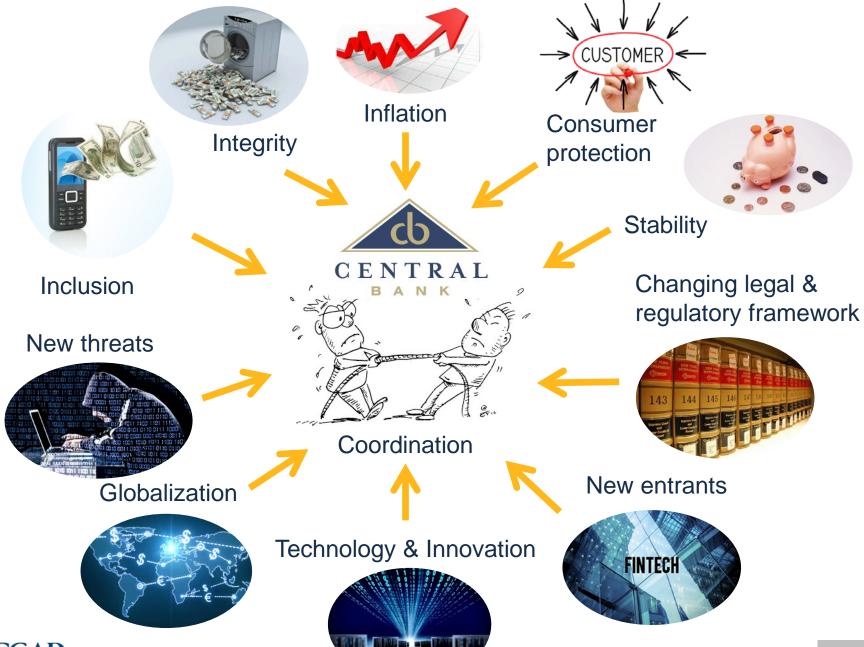
- 1. One out of several other options
- Not an exclusive point of entry for innovation

3. Too early to evaluate real impact



The Importance of Regulatory Adaptation is Increasing





Regulators Need to Adapt

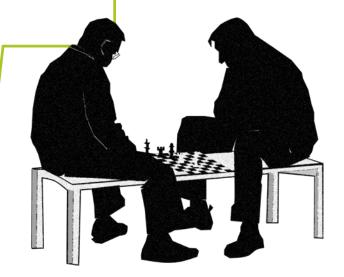
Ability to adapt is proportionate to regulator's flexibility, which is constrained by:

- Degrees of discretion allowed by laws
- Resources (staff, time, money)
- Liability (incentivizing risk aversion)
- Political support (incentivizing risk aversion)



Regulation Needs to Adapt

The rules of game for the financial sector were framed when the game was played by handful of players on a desk board. Now the game is played online and in a multiplayer mode.





Problem Statement

Regulators need to find ways to safely leverage the opportunities offered by innovation to expand and deepen the reach of financial services.





What Can A Regulatory Sandbox Do?

A Regulatory Sandbox...

- Is a space for testing of new ideas in a live environment with regulatory permission
- Brings down the cost of innovation and generates insights into regulatory work
- Is one among other regulatory tools...



One Tool Among Others

	Wait-and-See (liberal)	Test-and- Learn (bespoke)	FinTech License (legislative)	Regulatory Sandbox
Structured (a defined process to deal with innovations)			/	/
Permanent (a permanent framework)			/	/
Objective-driven (implementation driven by defined objectives)			/	/
Open access (objective and transparent criteria determine access)			/	/
Parametrized test (restrictions and safeguards in place)		/		/
Mutual learning (intense dialogue between the regulator and innovators)		/		/

Note: The listed examples of tools are only illustrative and cannot be considered exhaustive.

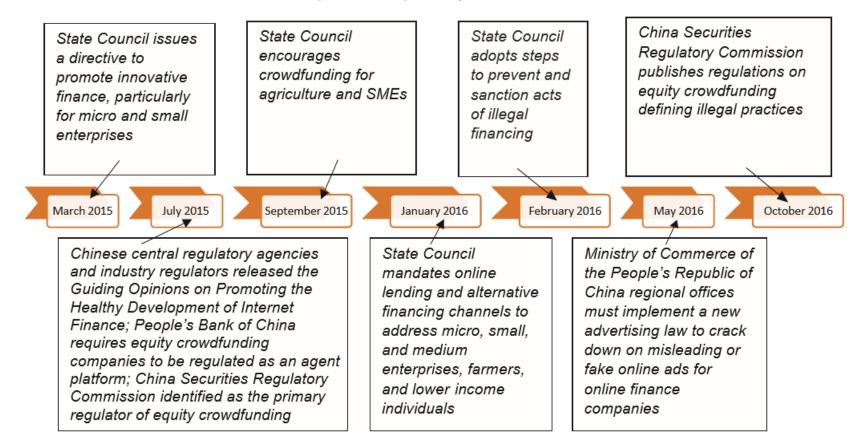


Wait-and-See

Monitoring of a trend to understand it better before any intervention

P2P Lending in China

Examples of policy interventions





Test-and-Learn

A bespoke framework to test a new idea in a live environment

Bangko Sentral ng Philipinas

2004

Permitting non-banks to pilot e-money with safeguards and reporting requirements in place

2009

E-money regulations adopted

Today

T&L approached used to test various innovations from payments agents to e-KYC



FinTech License (not implemented yet)

FinTech License in Switzerland

Main Features

- Deposit-taking up to CHF100 million
- Mandatory compliance with certain rules
- Safeguards in place (scale, leverage)
- Regulatory reporting



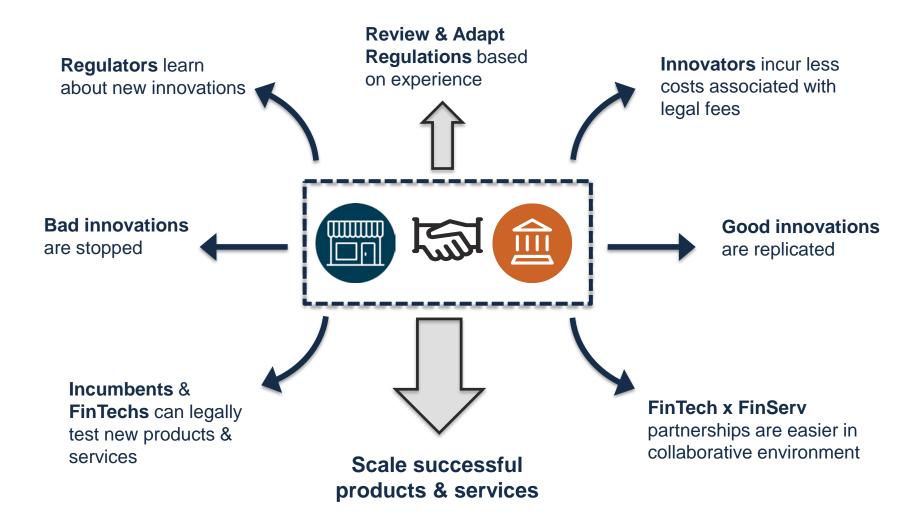
What is a Regulatory Sandbox?



Guidance issued by a financial sector regulator to allow small scale, live testing of innovations by innovators in a contained environment under the regulator's supervision.

Note: In reality, a range of practices exists, some of which may not fit neatly under the definition.

Ideal Scenario: Win-Win





Benefits vs. Risks

Summary of benefits

- Lowering cost of innovation
- Opening access to regulator
- Improving communication between the regulator and innovators
- Formalizing framework for safe, live testing
- Market monitoring
- Signaling



Benefits vs. Risks

Summary of risks

- Competition issues (winners picking, uneven playing filed)
- Limited capacity of regulator to run sandbox
- Liability issues in case of failed testing
- Fragmentation of regulatory regimes nationally and internationally
- Coordination issues



Diversity of regulatory sandboxes revolves around several design components



Objectives

(promote innovation, competition, consumer convenience, inclusion)



Eligibility

(incumbents, fintechs, innovators)



Safeguards & other restrictions

(AML/CFT, disclosure, complaints handling, limited scale)



Timing for applications & tests

(cohorts, rolling, 3 – 24 months)



Costs

(application fees, licensing fees, testing costs)



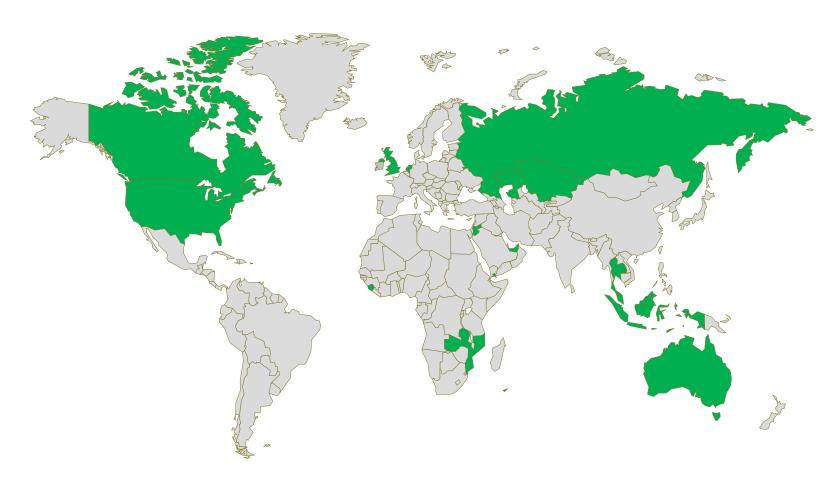
Post-test options

(license, cease-anddesist, regulatory change)



Regulatory Sandboxes Around the World

As of August 31, 2018

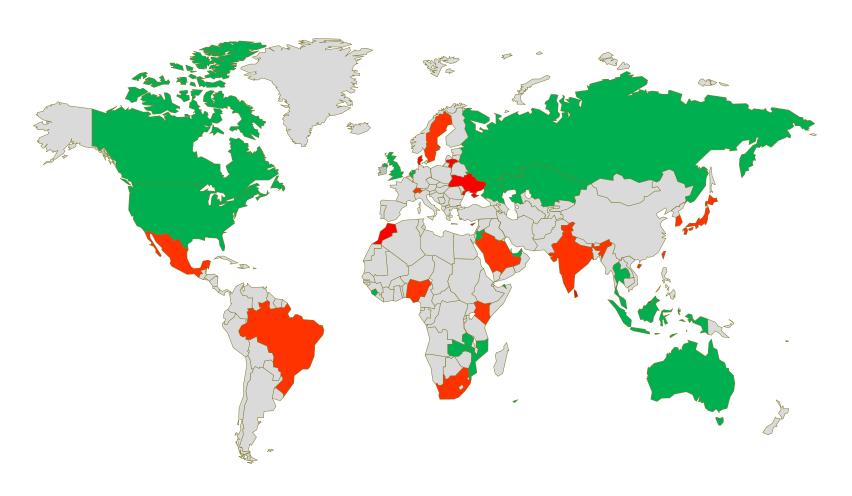


Countries with regulatory sandbox



Regulatory Sandboxes Around the World

As of August 31, 2018



- Countries with regulatory sandbox
- Countries considering regulatory sandbox



Regulatory Sandboxes Around the World

As of July 7, 2018





Countries with regulatory sandboxCountries considering regulatory sandbox

FinTech Ecosystem in Africa

Snapshot from CGAP FinTech Challenge

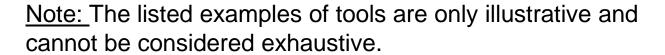






Tools for Regulatory Adaptation

	Liberal (wait-and-see)	Bespoke (test-and-learn)	Legislative (statutory exemption)	Regulatory sandbox
Formality	*	***	****	****
Structure	*	***	****	****
Transparency	*	****	****	****
Flexibility	****	****	*	***
Resources	*	***	****	****
Intervention	*	**	****	***



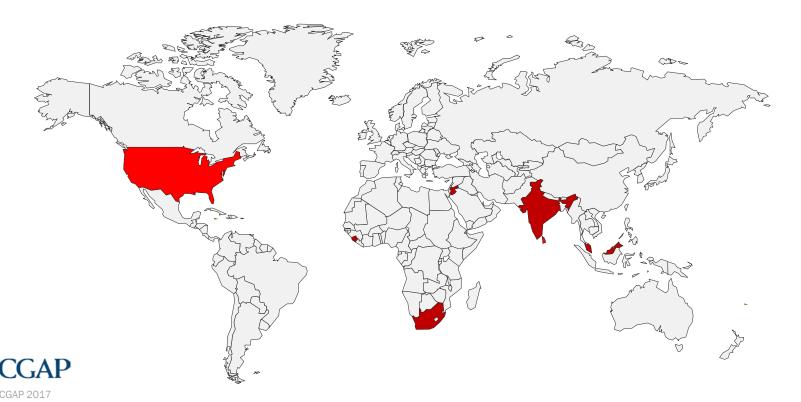


What does this all have to do with financial inclusion?



Promoting Financial Inclusion

- Not hard data to make a strong case yet
- No blueprint to copy
- High implementation costs to justify wide-spread application



Pro-Financial Inclusion Benefits

Several hypothesis

- Improving capacity of regulators to balance innovations with I-SIP objectives
- Promoting innovation that improves financial inclusion (as demonstrated by past examples – though not tested in a sandbox)
 - New, affordable products or services (BitPesa)
 - Distribution channels (AliPay)
 - Operational efficiencies (Yu'e Bao)
 - Business models (PayGo)
 - Compliance and risk management (iProov)
 - Increased competition



Leveraging Regulatory Sandboxes for Financial Inclusion

- Segment targeting
 - At the testing stage
 - At the rollout stage
 - KPIs for serving excluded customers
- A preferential regime for pro-inclusion providers



Implementation Risks

Several hypothesis

- Stretching regulatory capacity
- Regulatory procrastination
- Inadequate institutional arrangements
- New risks associated with products and services
- Disproportionate distribution of benefits to already included segments



Summary

- 1. One out of several other options
- Not an exclusive point of entry for innovation

3. Too early to evaluate real impact



Outstanding Questions

1. Can regulatory sandboxes harness innovation for financial inclusion?

2. Under what circumstances?



Sources

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